Governor's Office *of* Planning & Budget

GOPB Strategic Plan

Driving the best investment and use of Utah's resources

Updated July 2026

TABLE OF CONTENTS

UTAH

Governor
Spencer J. Cox

Lieutenant Governor
Deidre M. Henderson

Governor's Office *of* Planning and Budget

Executive Director
Sophia M. DiCaro

August 3, 2026

Friends,

The resources and potential of our state are truly exceptional. As Utahns, we benefit from a legacy of leaders who believed in investing in the future.

As the current stewards and caretakers of these resources, it is our responsibility to dedicate ourselves to the same visionary thinking, tough choices, and strong planning. We need to be creative, innovative, and focused on continuing statewide collaboration efforts so future Utahns can continue to enjoy our resources and top-tier economy.

The Governor's Office of Planning and Budget is invested in serving as a partner as we seek to drive the best use and investment of Utah's resources. Our office is made up of fiscal, policy, budget, and management experts who dedicate themselves to serving the people of Utah every day. The success of the governor's budget recommendations and other projects under the purview of the office are a result of our staff's dedication to protecting taxpayer dollars and ensuring we put our best foot forward to serve the residents of the state.

This updated strategic plan outlines our broad goals and specific priorities. It will guide our work and be regularly refreshed to ensure it is aligned with statewide priorities set by Gov. Cox and Lt. Gov. Henderson's administration.

We look forward to partnering with many of you in our work.

Sincerely,

Sophia M. DiCaro,
Executive Director

350 N State Street #150 • Salt Lake City, Utah 84114 • Telephone (801) 538-1027

ABOUT GOPB

The Governor's Office of Planning and Budget (GOPB) is a part of the Office of the Governor established by Utah Code 63-J to:

- Fulfill the procedures and requirements of Title 63J, Chapter 1, Budgetary Procedures Act,
- Assist the governor in preparation of the governor's budget recommendations,
- Review agency budget execution plans,
- Help measure operational costs, quality of services, and effectiveness of state agency programs,
- Assist agencies in developing operational plans, continuous improvement tools, and operational metrics,
- Increase statewide capacity and improve interagency integration,
- Review and assess agency budget requests and expenditures,
- Develop and maintain enterprise systems to execute projects, ensure return on investment, and track performance metrics, and
- Perform other duties as assigned by the governor.

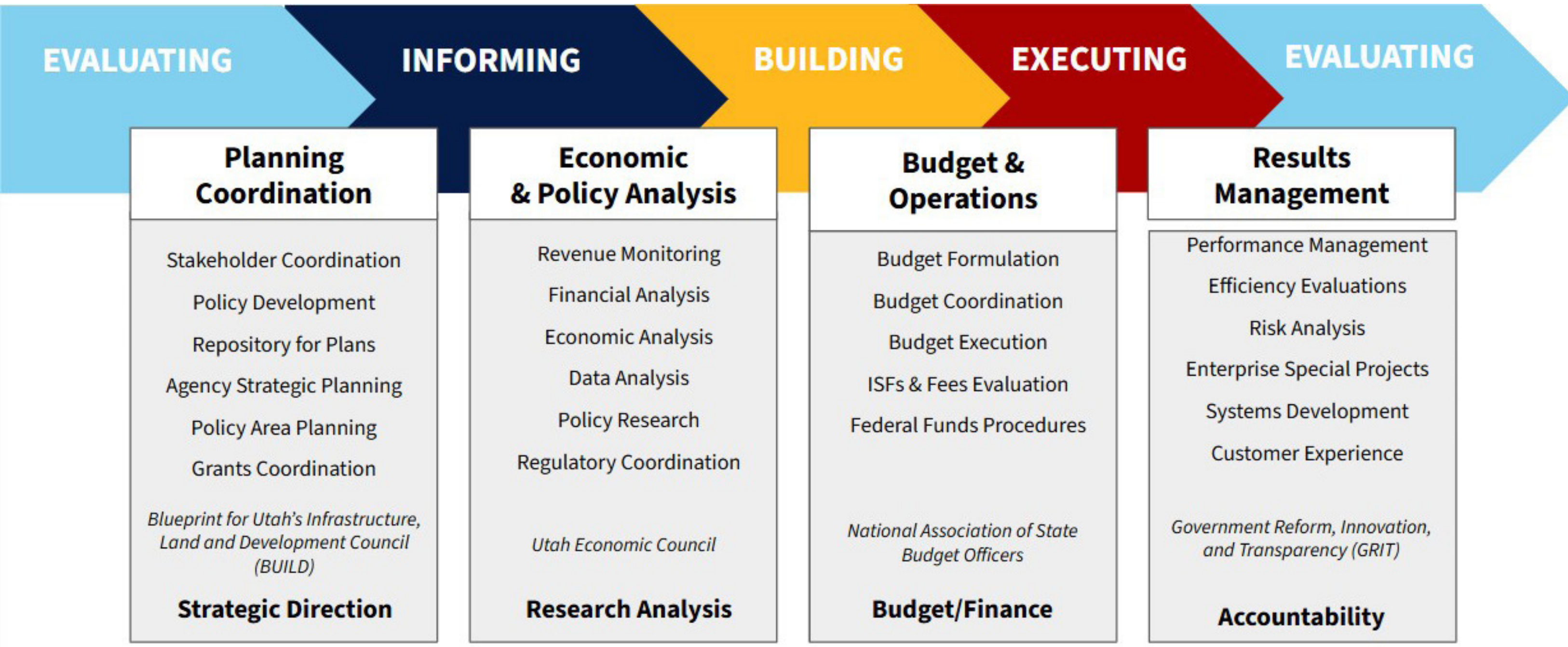
GOPB staff also have statutory responsibilities to assist with statewide planning, federal assistance management, and various boards and commissions under the direction of the executive director and the governor.

From 2012 to 2021, GOPB's name was the Governor's Office of Management and Budget (GOMB). Based on recommendations from the Cox-Henderson transition team to add value to statewide issues and advocacy, provide the governor with resources, bandwidth, and expertise to succeed, and refocus the office on core functions, the office's name was changed to the Governor's Office of Planning and Budget. Additionally, newly inaugurated Gov. Cox and Lt. Gov. Henderson, and new executive director Sophia DiCaro elevated planning as a statewide role to incorporate long-term needs into the budgeting process and perpetuate Utah's economic and quality of life successes into the future in the face of rapid growth. GOPB maintains management functions with an emphasis on agency-driven continuous improvement and data-driven decision making.

GOPB is organized into four pillars:

- Budget and Operations,
- Policy and Economic Analysis,
- Planning Coordination, and
- Results Management.

These pillars take on various roles in completing GOPB's statutory duties. GOPB staff members are assigned to primary budget or other responsibilities, and also belong to a team focused on one of these



pillars. This structure provides backup support and an ability to quickly take on and complete tasks as directed by the governor or new statute, while maintaining core office functions.

GOPB: THROUGH THE BUDGET LENS

In 2023, GOPB was reorganized through the lens of developing our main statutory deliverable: the Governor's Budget Recommendations. This reorganization emphasizes cross-pillar functionality and coordination throughout the four stages of the budget process:

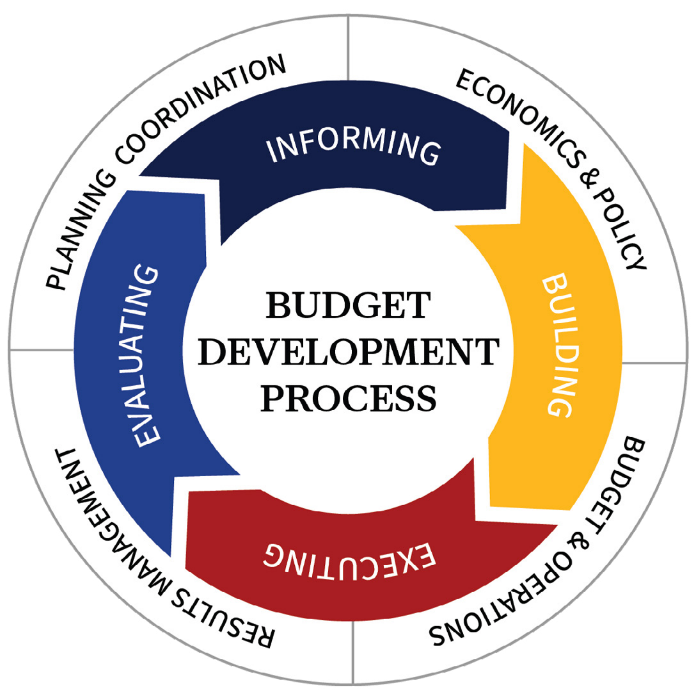
Informing: Collecting, analyzing, and synthesizing economic and policy information to ensure the budget responds to the needs of the state, as well as the economic environment.

Building: Developing the governor's proposed policies and final budget recommendations, which represents the best use and investment of state resources.

Executing: Implementing the budget enacted by the legislature, deploying state resources towards the work of agencies and key state initiatives.

Evaluating: Conducting a post-budget analysis of the impact and effectiveness of the previous budget cycle in addressing the findings of the informing stage.

The reorganization recognizes that each pillar plays a crucial role in the development of the budget and that the pillars of GOPB do not exist or operate in silos. The new structure also reinforces that the budget process does not start from scratch each fiscal year; rather, the budget process is ongoing and the actions taken in one fiscal year affect the actions taken in the next. As one state budget is executed, it is evaluated to help



inform on issues to be considered in building the next budget, in a continual process. Just like the pillars of GOPB are connected, so too are the yearly budgets and the stages of the budget development process. GOPB is committed to developing a budget that is balanced, fiscally sound, forward thinking, and accountable. Every employee at GOPB is necessary to achieve this goal. The reorganization of the office through a budgeting lens will enhance communication, strengthen coordination, and help us achieve our mission of driving the best investment and use of Utah's resources.

VISION

Excellence in planning, budgeting, policy, and management.

MISSION

Drive the best investment and use of Utah's resources. We do this through:

1. Actionable economic and policy analysis
2. Technical budget development and execution
3. Consensus-driven and intentional long-term planning
4. Performance management, maximize value, execute special projects

CORE VALUES

As members of Team Utah, we hold deeply ingrained principles, beliefs, and behaviors that guide all of GOPB's actions and serve as our cultural cornerstones. GOPB works to implement and practice our core values in all that we do. They are:

Teamwork - We operate from an assumption that there is room for everyone at the table. We are aware of each other. We involve each other on projects we care about, share information, and learn from each other's expertise.

Excellence - Our work is credible, accurate, and trustworthy. We trust and empower each other to do our best.

Action-oriented **-** We don't wait to be told what to do, or give up when we get stuck; we figure it out. We are curious, work to identify challenges, and seek solutions.

Professionalism - We do not bring ego to our work. We are humbly confident. We discuss problems and ideas, not people and credit. We keep and honor commitments.

Awareness - We bring statewide perspective to efforts we are involved in. We act reasonably and with good judgment.

Passion - We put the right people on the right projects. We care about the work that we do and the areas we are assigned to.

ISSUE IDENTIFICATION

The Process

In 2026, surveys were sent to all GOPB employees and a broad group of GOPB's partners, stakeholders, and customers. The purpose of these surveys was to solicit feedback regarding:

- How well GOPB is fulfilling its mission,
- What areas could GOPB improve or better develop,
- How GOPB can best support partners in implementing their organizational goals, and
- How GOPB employees see themselves fitting into the office's overall mission.

Opportunities for Improvement and Support

When asked about areas GOPB could improve in or better develop, stakeholders' responses fell into four categories: Coordination and Communication, Resources, Expertise and Support, and Streamlining.

Coordination and Communication

Stakeholders remarked that GOPB does well in communicating and coordinating, but further efforts could be made. Additional efforts could include:

- Increased coordination with local and regional partners, and state agencies, including a focus

on consensus building.

- Greater coordination within the office to understand demands placed on agencies by individual teams.
- More insight given into the budget request evaluation process and prioritization.

Tools and Resources

Stakeholders stated that increased training and refinement of budgeting tools could support and benefit state agencies. Additional efforts could include:

- Share agency success stories with all agencies to motivate and demonstrate what works.
- Implement foundational, basic training for new finance officers.
- Create standardized budget, fee, and performance tools to better respond to budget-related assignments.

Expertise and Support

Stakeholders asked for more insight into GOPB's role and responsibility, continued support of agency initiatives, and elevated understanding of agency budgets. Additional efforts could include:

- Continue to identify gaps in addressing high risk areas, opportunities for advancing robust strategies, and putting plans into action.
- Spend more time with agencies to develop an expert understanding of agency work, budgets, priorities, statewide impact, challenges and opportunities; work to decrease turnover.
- Increase support and advocate for agencies' policies, initiatives, and legislation.
- Inform agencies of how best to secure funding and transparency about the budget landscape.

Streamlining and Prioritizing

Stakeholders commented that resources are limited and asked that GOBP-led initiatives be streamlined and limited to high-priority activities. Feedback included thoughts such as:

- Understand that limited capacity can make it difficult to support GOPB-led initiatives, which require dedicated staff time to be impactful.
- Seek to limit any noncritical or duplicative assignments, reports, and meetings.
- Balance transparency and accountability with streamlining reporting and requirments.

Employees

GOPB employees are surveyed several times a year to assess areas for improvement for each season of work. When asked how employees feel their work aligns with the GOPB mission, the percentage has remained high and improved each year.

Employees consistently note that improved processes, technological innovation, office culture, and team members are GOPB greatest strengths. Survey feedback indicated that the team is knowledgeable, committed, professional, and passionate about the agency work. The high-performing team creates high-quality output that is strategic and credible. Role clarity, workload distribution, morale, development of institutional knowledge, time-consuming tasks, and the need for additional training are common challenges that employees cite.

Department Response

GOPB is grateful for the stakeholders and employees who completed the surveys and highlighted where additional support, training, communication, and resources are needed. Further action to address concerns will include:

- Focus groups to better understand concerns about training needs and tools;
- Additional context given about the budget process and how requests are evaluated and prioritized, and why initiatives are important;
- Continued efforts to coordinate GOPB pillar work with agencies to avoid duplicative efforts and overload; and
- Additional conversations with employees to determine how best to balance workloads, increase knowledge, and streamline processes.

GOALS & OBJECTIVES

The following goals, objectives, and strategies will drive the work of GOPB over the next several years. This strategic plan is a living document and will be updated approximately every two years to reflect accomplishments and changes in strategic or administrative direction.

The following goals are intended as long-term targets that the office will work toward over time. They are results- and outcome-oriented and contribute toward fulfillment of GOPB's mission. Goals have a planning horizon of approximately six to eight years.

Objectives are intended to guide mid-term efforts and explain how GOPB will achieve its goals. Generally, objectives are accomplished within three to five years.

Finally, strategies are short-term efforts, which should be accomplished within a one-to-three year time frame. These form the basis of annual work plans for the office. Strategies should be specific, measurable, attainable, realistic, and time bound (SMART).

GOAL 1

GOPB has trusting relationships with internal and external partners built upon a foundational culture of continuous improvement and excellent customer experience.

Objective 1.1: Foster an internal office culture that is mission-driven, embodies a growth mindset, and values a variety of perspectives.

Strategy 1.1.1: Encourage and provide professional development through training, experience, and guided work plans.

Strategy 1.1.2: Reinforce positive office culture, core values, mission, and vision through development and implementation of GOPB office culture curriculum and documentation of practices and procedures.

Strategy 1.1.3: Create a staff recruitment and retention plan to proactively identify potential future candidates and consistently invest in employees to aid in the recruitment and retention of quality GOPB staff.

Strategy 1.1.4: Support GOPB operations in fulfilling statutory obligations and mitigating risk.

Goal 1 Performance Measures

- Percentage of employee work plans that tie individual employee projects, development, and responsibilities to the strategic plan goals, objectives, and benchmarks.
- Percentage of GOPB staff who feel, understand, and can articulate how their work relates to the office's mission and vision.
- Staffing risk scores improve over time.
- Percentage improvement in achieving office-wide risk targets from previous years.

GOAL 2

Leaders make optimal decisions.

Objective 2.1: Conduct credible, accessible, and relevant economic and policy research and analysis.

Strategy 2.1.1: Provide leaders with the information they need to make data-driven decisions by 1) collecting, cleaning, and analyzing data; and 2) reporting on forecasts, results, and recommendations.

Strategy 2.1.2: Provide leaders with policy analyses, program evaluations, and recommendations that help identify which paths are most likely to efficiently achieve intended outcomes.

Strategy 2.1.3: Complement quantitative analyses with qualitative components, or fill gaps if empirical/ quantitative analyses are infeasible.

Objective 2.2: Advance quality in economic and policy research.

Strategy 2.2.1: Develop GOPB staff skill sets so they can provide conduct quality research and analysis.

Strategy 2.2.2: Build a network of reliable economists who 1) provide information to private, non-profit, and public sector leaders and 2) mentor those interested in a career path in economics.

Strategy 2.2.3: Provide economic, policy, research and analytics trainings, discussions, information sessions, and presentations to outside audiences/partners.

Goal 2 Performance Measures

- Percentage of projects completed and meeting quality thresholds relative to requested and approved.
- Percentage of analyses/recommendations provided relative to those requested and approved.
- Percentage completed that meet quality thresholds relative to number approved.
- Percentage of trainings held relative to number requested/approved.
- Regular meetings are held, mentorship opportunities are provided, and economic informational products are made available to relevant audiences.

GOAL 3

The governor's annual budget recommendations advance prudent fiscal management and the administration's top priorities.

Objective 3.1: Develop an annual budget that advances the Cox-Henderson administration's priorities and drives the best investment and use of Utah's resources.

Strategy 3.1.1: Provide clear and thorough budget guidance, training, and support to agencies.

Strategy 3.1.2: Work with agencies throughout the year to identify their greatest resource needs and concerns.

Objective 3.2: Actively work for the adoption and execution of a fiscally prudent budget.

Strategy 3.2.1: Improve systems and interactive published products that summarize the governor's budget recommendations to better serve additional audiences and needs.

Strategy 3.2.2: Improve knowledge base and resources for finance directors, GOPB staff, and other budget and finance professionals.

Goal 3 Performance Measures

- Percentage completion of budget execution checklist.
- Percentage completion of agency budget check-ins pre-budget, pre-session, and post-session.
- Completed budget dashboard update to include additional budget elements.
- Continue training opportunities for budget and finance professionals.

GOAL 4

Current investments are optimally managed, meet performance expectations, and result in desirable outcomes.

Objective 4.1: Empower agencies to assess, reform, and innovate processes and services.

Strategy 4.1.1: Identify opportunities for improvement and aid state government in applying solutions to achieve better results.

Strategy 4.1.2: Develop and disseminate guidance, tools, and resources to support agencies in improving their processes and outcomes.

Strategy 4.1.3: Facilitate educational and networking experiences for agency operational excellence professionals.

Objective 4.2: Cultivate an accountable and responsive government through experiences and outcomes supported by data.

Strategy 4.2.1: Support agencies to make strategic decisions that are based on performance measure outcomes.

Strategy 4.2.2: Embolden citizens and government employees by providing opportunities to deliver feedback.

Goal 4 Performance Measures

- Percentage of identified improvement opportunities that have an implemented solution within a defined timeframe (e.g., 6-12 months or 12-18 months).
- Percentage of agencies that submitted feedback about their needs around guidance, tools, and resources GOPB should provide for Results Management.
- Increase in average rating across trainings for learning objectives, confidence, and overall effectiveness.
- Percentage of agency performance measures (reviewed in a given year during the accountable budget process) that align with agency strategic plans.

GOAL 5

The state of Utah continues to be a great place to live because of coordinated planning.

Objective 5.1: Assist agencies in developing long-range strategic plans to advance agency and Cox-Henderson priorities.

Strategy 5.1.1: Support state agencies in the development of organizational strategic plans through guidance, training, process design, and facilitation.

Objective 5.2: Develop, maintain, and promote a statewide planning coordination strategy.

Strategy 5.2.1: Convene, facilitate, or participate in long-range planning efforts across agencies, topics, geographies, levels of government, and sectors.

Strategy 5.2.2: Support state agencies in the development of coordinated long-range plans through guidance, training, process design, and participation in plan committees.

Objective 5.3: Coordinate planning and related budget and policy efforts among state agencies and external partners.

Strategy 5.3.1: Lead the State Planners Network and engage state agencies to promote state planning projects through awareness, coordination, and collaboration.

Strategy 5.3.2: Compile and maintain an easily accessible resource of federal and state grant opportunities available to support local projects and advance shared statewide infrastructure goals.

Strategy 5.3.3: Support local communities through technical assistance, awareness of state resources, and exchange of information.

Goal 5 Performance Measures

- Percentage of agency requests in the governor's budget recommendations that tie to the strategic plan.
- Percentage of BUILD and SPAN meetings that are meeting their stated objectives based on post-meeting surveys.
- Percentage of state agencies that ***should*** have long-range plans that ***actually*** have them.
- Number of website visits to the Funding Opportunities Portal.
- Number of local governments with updated general plans including all required elements of Utah's Land Use, Development, and Management Act (LUDMA).

GOPB ANNUAL WORK PLANS

In addition to the high level performance measures outlined in this plan, individual teams may employ additional measures to track progress toward goals. These team-specific measures may be incorporated into individual performance plans to help meet team goals and objectives.

Pillar(s)	Champion	Task/Project	Goal	Strategy	Timeline	Resources Needed	Status	Performance Metric
Goal 1: GOPB has trusting relationships with internal and external partners built upon a foundational culture of continuous improvement and excellent customer experience.								
Objective 1.1: Foster an internal office culture that is mission-driven, embodies a growth mindset, and values a variety of perspectives.								
All	Managing directors	Professional Development	1.1.1	Encourage and provide professional development through training, experience, and guided work plans.	Ongoing	Existing staff time	Planning	Percentage of employee work plans that tie individual employee projects, development, and responsibilities to the strategic plan goals, objectives, and benchmarks.
All	Managing directors	Office Culture and Internal Processes	1.1.2	Reinforce positive office culture, core values, mission, and vision through development and implementation of GOPB office culture curriculum and documentation of practices and procedures.	Ongoing	Existing staff time	Underway	Percentage of GOPB staff who feel, understand, and can articulate how their work relates to the office's mission and vision.
All	Managing directors	Cultivating and Retaining Quality Applicants	1.1.3	Create a staff recruitment and retention plan to proactively identify potential future candidates and consistently invest in employees to aid in the recruitment and retention of quality	Ongoing	Existing staff time	Underway	Staffing risk scores improve over time.
All	Results Management Managing Director	Risk Management and Compliance	1.1.4	Support GOPB operations in fulfilling statutory obligations and mitigating risk.	Ongoing	Existing staff time	Underway	Percentage improvement in achieving office-wide risk targets from previous year.

Pillar(s)	Champion	Task/Project	Goal	Strategy	Timeline	Resources Needed	Status	Performance Metric
Goal 2: Leaders make optimal decisions.								
Objective 2.1: Conduct credible, accessible, and relevant economic and policy research and analysis.								
Economic and Policy Analysis	Economic and Policy Analysis Pillar	Quantitative Analysis	2.1.1	Provide leaders with the information they need to make data-driven decisions by 1) collecting, cleaning, and analyzing data; and 2) reporting on forecasts, results, and recommendations.	Ongoing	Existing staff time	Underway	Percentage of projects completed and meeting quality thresholds relative to number requested and approved.
All Pillars	Economic and Policy Analysis Pillar	Qualitative Policy Analysis	2.1.2	Provide leaders with policy analyses, program evaluations, and recommendations that help identify which paths are most likely to efficiently achieve intended outcomes.	Ongoing	Existing staff time	Underway	Percentage of analyses/recommendations provided relative to requested and approved.
Economic and Policy Analysis	Economists	Qualitative Economic Analysis	2.1.3	Complement quantitative analyses with qualitative components or fill gaps if empirical/quantitative analyses are infeasible.	Ongoing	Existing staff time	Underway	Percentage completed that meet quality thresholds relative to number approved.
Objective 2.2: Advance quality in economic and policy research.								
Economic and Policy Analysis	Economic and Policy Analysis Pillar and Training Team	Economic and Policy Analysis Centered Internal Training	2.2.1	Develop GOPB staff skill sets so that they can provide and conduct quality research and analysis.	Ongoing	Existing staff time	Underway	Percentage of trainings held relative to the number requested/approved.
Economic and Policy Analysis	Economists	Utah Economic Council	2.2.2	Build a network of reliable economists who 1) provide information to private, non-profit, and public sector leaders and 2) mentor those interested in a career path in economics.	Ongoing	Existing staff time	Underway	Regular meetings are held, mentorship opportunities are provided, and economic informational products are made available to relevant audiences.

Pillar(s)	Champion	Task/Project	Goal	Strategy	Timeline	Resources Needed	Status	Performance Metric
Goal 3: The governor's annual budget recommendations advance prudent fiscal management and the administration's top priorities.								
Objective 3.1: Develop an annual budget that advances the Cox-Henderson administration's priorities and drives the best investment and use of Utah's resources.								
Budget and Operations	Budget and Operations Managing Director	Budget Support and Guidance	3.1.1	Provide clear and thorough budget guidance, training, and support to agencies.	Ongoing	Existing staff time	Planning	Percentage completion of budget execution checklist.
Budget and Operations	Budget and Operations Managing Director	Budget Support and Guidance	3.1.2	Work with agencies throughout the year to identify their greatest resource needs and concerns.	Ongoing	Existing staff time	Underway	Percentage completion of agency budget check-ins pre-budget, pre-session, and post-session.
Objective 3.2: Actively work for the adoption and execution of a fiscally prudent budget.								
Budget and Operations	Budget and Operations Managing Director	Budget Recommendations Products	3.2.1	Improve systems and interactive published products that summarize the governor's budget recommendations to better serve additional audiences and needs.	Ongoing	Existing staff time	Planning	Completed budget dashboard update to include additional budget elements.
Budget and Operations	Budget and Operations Managing Director	Training Curriculum	3.2.2	Improve knowledge base and resources for finance directors, GOPB staff, and other budget and finance professionals.	June 2025	Existing staff time	Planning	Continue training opportunities for budget and finance professionals.

Pillar(s)	Champion	Task/Project	Goal	Strategy	Timeline	Resources Needed	Status	Performance Metric
Goal 4: Current investments are optimally managed, meet performance expectations, and result in desirable outcomes.								
Objective 4.1: Empower agencies to assess, reform, and innovate processes and services.								
Results Management	Results Management Managing Director	Efficiency Evaluations	4.1.1	Identify opportunities for improvement and aid state government in applying solutions to achieve better results.	Ongoing	Existing staff time	Underway	Percentage of identified improvement opportunities that have an implemented solution within a defined timeframe (e.g., 6-12 months or 12-18 months).
Results Management	Results Management Managing Director	Management Best Practices	4.1.2	Develop and disseminate guidance, tools, and resources to support agencies in improving their processes and outcomes.	Ongoing	Existing staff time	Underway	Percentage of agencies that provided feedback about their needs around guidance, tools, and resources GOPB should provide for Results Management.
Results Management	Results Management Managing Director	EPIC Network	4.1.3	Facilitate educational and networking experiences for agency operational excellence professionals.	Ongoing	Existing staff time	Underway	Increase in average rating across trainings for learning objectives, confidence, and overall effectiveness.
Objective 4.2: Cultivate an accountable and responsive government through experiences and outcomes supported by data.								
Results Management	Results Management Managing Director	Performance Management	4.2.1	Support agencies to make strategic decisions that are based on performance measure outcomes.	Ongoing	Existing staff time	Underway	Percentage of agency performance measures (reviewed in a given year during the accountable budget process) that align with agency strategic plans.
Results Management	Results Management Managing Director	Customer Experience	4.2.2	Embolden citizens and government employees by providing opportunities to deliver feedback.	Ongoing	Existing staff time	Underway	Percentage increase in citizen, agency, and staff feedback from the previous year.

Pillar(s)	Champion	Task/Project	Goal	Strategy	Timeline	Resources Needed	Status	Performance Metric
Goal 5: The state of Utah continues to be a great place to live because of coordinated planning.								
Objective 5.1: Assist agencies in developing long-range strategic plans to advance agency and Cox-Henderson priorities.								
Planning & Coordination, Results Management	Planning and Coordination and Results Management Managing Directors	Regular agency strategic planning trainings	5.1.1	Support state agencies in the development of organizational strategic plans through guidance, training, process design, and facilitation.	Ongoing	Office wide participation	Underway	Percentage of agency requests in the Governor's budget recommendations that tie to the agency strategic plan.
Objective 5.2: Develop, maintain, and promote a statewide planning coordination strategy.								
Planning & Coordination, Economic & Policy Analysis	Planning and Coordination Managing Director	Policy Coordination	5.2.1	Convene, facilitate, or participate in long-range planning efforts across agencies, topics, geographies, levels of government, and sectors.	Ongoing	Existing office operating budget and staff support	Underway	Percentage of BUILD and SPAN meetings that are meeting their stated objectives based on post-meeting surveys.
Planning & Coordination	Planning and Coordination Managing Director	State Planning Coordination Strategy	5.2.2	Support state agencies in the development of coordinated long-range plans through guidance, training, process design, and participation in plan committees.	Ongoing	Existing office operating budget and staff support	Underway	Percentage of state agencies that ***should*** have long-range plans that actually ***have*** them.
Objective 5.3: Coordinate planning and related budget and policy efforts among state agencies and external partners.								
Planning & Coordination	Fiscal Grants Manager	Federal and State Grants Coordination	5.3.2	Compile and maintain an easily accessible resource of federal and state grant opportunities available to support local projects and advance shared statewide infrastructure goals.	Ongoing	Existing staff time	Underway	Number of website visits to the Funding Opportunities Portal.
Planning & Coordination	Planning and Coordination Managing Director	Local and Regional Government Coordination	5.3.3	Support local communities through technical assistance, awareness of state resources, and exchange of information.	Ongoing	Existing staff time	Underway	Number of local governments with updated general plans including all required elements of Utah's Land Use, Development, and Management Act (LUDMA).

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